## Ministers refuse senior ministers had heard a report from

with the Ulster Workers' Council. If more troops were needed they were ready to go at short notice
Mr Rees said after the meeting that the Government was not seeking a confrontation, but "we shall counter the actions of those who are seeking to destroy the of those

Commodity price falls may reduce inflation

Barricades stay after unions' back-to-work march fails


Callaghan prescription to revive Atlanticism

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## Lord Shawcross is to chair Press Council



GPs' report on the pil
'should dispel fears'
madeway
Corruption claim over policemen's houses







rise


ter strikers
In Belfast, the strike tightened its grip
[Robert Fisk writes]. A trade union attempt to march-its men back to work led by Len Murray, TUC genera secretary, failed: The union men were abused spat on and pelted with rotten vegetables as soldiers and policernen tried to protect them: Hundreds of tried to protect them. $\because$ Hundred
people queued for food and milk.

The restof the news
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Oil self-sufficiency by 1980 forecast as new find is announced


## Battle is joined over

 Javorkki erisis

## "Air France

 are pleased to the earifest crival of The Airbus"
## We re the firstainine in Eurgope to have the

 and we ill give you more troom nor ence Aifous more harid baggage space more seats nfact the Air France Airbus offers wa tureh more for your money of yoir fliz to to Pais.

And we're the first to do it

## AIR $A$ PMNAE le.bonn opoge



UOME NEWS support from Protestants ready to stay behind barricades

Mr Len Murray's attempt to lead march back to work is almost total failure

| From a Sta Belfast |
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| Mr Len Murra |
| ve march was going to he |
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| The military were on the river- |
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Whathas Ausin Reedin common with Thomas Cook? Seefrontpage of the Out of Town' Reporttoday:


Coroner says gunmen.
Were ' monsters' Major Hubert O'Neill the
Londonderty Coroner, yesterday
descrihed as monsters in







Cosgrave
rebuke to
all men of
violence
Sim sencer traider


Petrol embargo likely to have devastating effect

## Aman <br> 를

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## The only thing it hasnit got is two seats in the back.

As we see it, there's really only one snag with Mercedes-Benz cars.

Their attractions can always be shared by at least four people. Separated from the world about them by a firm, hard top.

No fun for the man who wants only to reserve his attentions for one other.

No consolation for the person who occasionally likes to go without a roof over his head.

So it's perhaps fortunate that we do include in our range the 450 SL . Which has none of the embarrassment of surplus seating capacity.

Yet unlike most sports cars loses not one single other advantage of the large saloon.

Drive, even at the top speed of 134 mph and you'll feel as secure as in any chauffeured limousine.

Take off for a 600 mile journey and you'll have no cause to worry about state of mind or body at the end ofit.

Drive in the cold, travel night and day-you're as draught-free and as little bothered by noise as in our staunchest saloon.

The 450SL even includes some of our newest features too.

Maximum torque, for instance, is reached at exceptionally low revs. Giving you at once the kind of acceleration so essential for today's roads.

Automatic 3 -speed transmission with torque converter is standard.

An anti-squat device prevents rear end dip during acceleration.

And, of course, you still get that famous MercedesBenz power-assisted steering.

We could go on. But really, in fact, you need a test drive to appreciate quite all you get with the 450SL.

That lack of seats could be the very thing you've been looking for.


HOME NEWS

## Mr Jenkins's long-term policy to cut prison population by more non-custodial methods



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ner By our Education Correspondent
The Government was asked
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Nutty-brown faces and well cut tweeds stage diffident rates protest


| were turning, at what speed in was impossible 10 discover on <br>  Department of the Environment sure that the formula for next year is infinitely hetter than the ${ }^{0}{ }^{\text {one for this year }}$ <br> expressed they forcefully expre expected of them at the 70 per cent to 100 per cent rate increases. not a cross word was exchanged during the demonstra10rs' four-hour stay in ${ }_{\text {around }}^{\text {Wand }}$ Westminster. officers who marched with them for runner beans this summer, and the mohile reserve following |
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# TheTimes Awardsfor thebest advertisement ofa companysresults toappearin1974 

PANEL OF JUDGES

The Times is pleased to announce that the following members of the business community have kindly agreed to act as judges of the entries for The Times Awards.
 Members

Michael Belmont. Cazenove and Corapany.
Anthony Everett, Binder Hamlyn and Company. Edgar Palamountain, The M\& G Group. Sir Paul Reilly, Director of The Design Centre.
Hugh Stephenson. Editor of The Times Business News.

Each member of this panel bas been chosen for bis knowledge of a particular discipline which relates to this specialized form of comrounication

Pertaps the most striking change in financial advertising in recent years bas been the increasing clarity with which a company's results are presented. However, much remains to be done and it is to
encourage further progress in this important field that The Times bas decided to sponsor a number of awards for the best example of the advertising of a ompany's results to appear in 1974.
The conditions of entry are set out below and companies are invited to send their entry at any ume during this year.

## Conditions of Entry

All entries are free but must have appeared in the pares of The Times Business News during 1974 The following are the categories in which awards he made:
Colour. All sizes. Half page or larger, or equivalent.
equivalent. Black and white. Less than half page or
Black and white. Lass thent.
equive and third prizes wwill be First, second and
awarded be accepted throughout the twelve Entries will be accepted throughout the tweive
month period I January - 3 I December 1974 and
should take the form of art pulls mounted on board, with a clear indication of the category in which they are to be judged: They should be sentto:

Michael Mander,
Advertisement and Marketing Director, The Times Awards,
The Times, Printing House Square
London $E C_{4} P_{4} \mathrm{DE}$.
Presentation of the awards will be made at a dinner given by The Times at the conclusion of the competition.


Mr Short rules out salary increase for MPs

| By-Jobn Groser <br> Political Staff. <br> There will be no increase in |
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| der the chairmaisship of Lord Ile of Handsworth, that a com. |

## Woman must

 sit her finals in Holloway


# DID YOUR HUSBAND WATCH TELEVISION LAST NIGHT? 

## Are you buying Flora today?

Made from pure, natural sunflower oil. Higher in polyunsaturates than any other spread. No animal fats.


Spread a little healthiness with Flora.

## Tory move on closed shop 'a flight of

 fancy', Mr Foot says

## Changes in law for

 damage suits proposed
 maywant to know
Some things you


Pornography in the cowshed costs man $£ 50,000$


Whatarethemetricmeasures?
The three metric measures with which you are likely to be concamed in day-to-day life are the metre, the litre and the kilogram.

| Eighteeo tons of hard-core pornographic material was found in a cowshed in the stockhrober area of riral Surrey, it was stated at the Ce <br> Fines totalling $\leq 50,000$ were imposed on Gerald Cirron, aged 39 , a company director, who lives with his wife and two chil dren in a $£ 150,000$ home with a Sximming pool at Thorne Hill. Vire squad detectives 4 who raided the farm found 42500 magazines in the cowshed, as well as 57.800 pornographic States. It was the largest single batch ever seized, Mr Stepben |
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Slogans and banners greet Kirk assembly From Our c. Abourt in enty miönbers of the


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 preseice of the Roman Cauno
Bishop of Argil and The Is
Mef . Colin MacPherson, as



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## By Tim Dev


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Ministry staff to study farms scheme By. Leonard Ammer
Agricultural Corresp















THIS MONTH'S GOOD CAUSES
THESE NEG YOUR HELP URGENTEY










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WhathasWigley's
in common
with Burmah Oit?
Seefrontpage
ofthe Out of Town
Reportioday
about GoingMetric.

Virtually every country in the world is metric,
or, like Britain, is changing to metric now. or, like Britain, is changing to metric now. And with more and more metric labelled goods
coming into the shops many people are asking "when is M-Day

M-Day going to be?" metric involves to some extent every manufacturer and trader in the country, and it would prove an impossible
task for them to change all their products, stocks and task for them to change all their products, stocks and to be done in stages. It has been going on for some years but it will take some years more to complete.


happenedalready?
What is ilibely tohappennext?

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 byl hew At present they yrronll alloweed to beosid in poumd and

Wheretogetmoreinformation.
Iseverythingchanging?
There arreno plans at the moment tochange the way you buy Sotted milk or draught bear. Par the time being petrol will continue to be oold by the gallon. The timing of changres to road .


Many of the changes make no differen
and For instance cosmetics, shampoos. and shaving creams are measured in metricarready. So are some cos and soft drinks. For many
goods for example a can of goods (for example a can of is determined by the size of label on the can doesnot anfect way.

More information is available fromy your local Trading. Standard Weiehts and Measyres), finm your critens Auyice Bereaci


Britainin the MetricWorld.

## Master story-telling

> The Little Girt Who Dives Down the lane WWitw Laird Koeng y


WEST EUROPE
Gaullists lay plans to assert their power in the National Assembly and keepMGiscard to his promises

Lisbon left protests at leaders' Brazil exile


Bonn Opposition back on defensive for the first time in a year

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| Terrorists bargain over kidnapped prosecutor |
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## It's our advice we want rated highly

 Not your building.Rates that are too high could make a considerable difference to the profitability of your company:
We at Savills are in a position to advise you on rating problems to make sure that your assessment is no more than it should be. If you wish, we can handle all negotiations for you including representation in court. Remember, a lower rating assessment can save you a lot of mones; a lot more easily than you could earn it.
Savills have over 350 people working in 17 offices here and in Europe: These people can give you advice and provide answers to all questions on property including rating, investment, purchases, sales, letiings and valuations.
Savills mean business.

## Two Basque separatists

Man dies after three road crashes in day



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Poor response to proposal for curb on TV pirates

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New steps to outlaw the pirat-
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The chairman of the pronioting conmittee of to Internatinnal Conference or Mrionties, MSchele Zanef

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## Seace aitano delia

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## Warnings by Nato and US over isk of Greek-Turkish clash ollow Athens rearmament reports

Journalists arrested after Lahore protest

## Ravalpindi, May 21

 Police in Lahore todayarrested
other 24
iournalists and arrested 24 journalists and
other oevspaper workers who
artemped to sure $a$ hunger astempted to ssage a
strike outside
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building

Australian election results still depend on postal votes Concern in Whitlam hopes rise and fall with count
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Commonwealth summit to be Bg Our Dindoma
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Bishops ask churches not to finance terrorists



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## "Wewereinspired bythegreatest Englishman of alltime"



And so are Mappini\& Webb, in this, the centenary year of the birthiof
Sir Winston Churchill, with the Sir Winston Churchill, with the
commissioning of these magoficent iterling silver pieces.
Authorised by the Churchin..$:$ Authorised by the Churchil
Centenary Trust, each item is available
in strictly initited numbers in order to: in strictly himited dumbers, in order to
preserve the value in years to come as colloctors' ${ }^{\text {pieces. }}$ decanters ai $£ 1050$ per 100 pairs single deccanters at 2525 eaxh, and: 1,000 goblets at 295 each, in sterlin Bilver cariying the arms of the

We anticijipate thiat these pieces will be quickly sold and advise early


## Mappin \& Webb 愛

2Queen Victoria Strée, ECA: 6 Brompton Road S. W. F ; Knightsbridge


## Kissinger warning on excessive optimism over peace prospects


 Patricia Hearst hunt shifts after motel tip














## Prescription for Atlantic links



| ued from page 1 |  | Berween them the |
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| There were some wbo still bad | tion- This was not meant to | States and Europe poe |
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# * Get Telefficient 

These times are tough times. Slap happy communicajions not to be torerated Phones must work tast,tro snags, no hold ups. Cost
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A score of facilitites like these help cut down
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Horshan 64166 will get him. Remember-it's time to
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## British work for Chilean air force to be ended

Prosecutor demands that the White House should not

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#### Abstract

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## ENTERTANNMERTS THE ARTS

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Exhibition of
OLD MASTER
PAINTINGS
Opening Today until 22 June
14. Old Bond Street,

London, W.


## Waddington Graphics

ivith a wide selection


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$\frac{\text { London, Wh. }}{\text { Waddington Graphics }}$

## 31 Cork St. W.t.

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First-fruits of Cannes



Bernard Mites
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## Charles Lewsen

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Fear, like
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## Campaign to get rid of a few unkind words

Law Report May 211974
Financier's libel writ: sub judice abracadabra used to stop discussion

When defendant has peculiar knowledge'

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THE TEMES WEDNESDAY MAY 221974

Appointments Vacant also on page 13


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UNVERSTTY APPONTMEEN


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## TELEGINE／VTR ENGINEER

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THE TIMES WEDNESDAY MAY 22197


Ban on aero engine overhauls and aircraft spares for Chile: Mr Heath attacks 'capitulation to the left'

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If violence worsens more troops will go











Hereford. This Cathedral City is the focal point of the surrounding agricultural coimmunity. Lloyds Bank ats High Town, within view of the half-timbered 17th Century Old House it once occupied, is now in premises which have be

Another long-established business tere is George Cope Ltd You'll find this name on four local high-class shoe shops whose Managing Director is Richard Cope (1). T've developed a close and continuous relationship with Lloyds Bank,' he tells us, 'and have come to rely
on their good advice and friendly service.

Since making full use of Lloyds services, turnover has more than doubled. not, Just Hair is the concern of Linda Armitage (2):"When I started my own styling business last year. Lloyds helped me with a $£ 1,500$ loan. It meant I could afford good stylists, good equipment ... and now I'm fully booked. lack Haddon (3), father of four, is Chartered Accountant: 'I've banked at Lloyds for 14 years, and have always found everyone there efficient and helpful. And they even help me when I'm abroad, by providing foreign currency and Lloyds providing foreign curren
Bank travellers cheques.

Leading local businessman Archie Phillips (4) runs Phillips Buildings (a firm with £1 million turnover) and three other very' successful companies. 'Lloyds has assisted all my companies' he says. 'Th Bank understands businessmen and is sensible about allowing enough time for plans to come to fruition

Manager of Lloyds Bank in Hereford is Ronald Pedley: 'To keep abreast of customers' needs, this has become a big, up-to-date branch, employing sixty reople. But each one of us likes to retain : personal touch.


## Feyenoord earn a priceless draw

Ey Geoffrey Green
Fqootball Correspondent Fqootball Coriessondent
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 trophy for England, Spurs must
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## England not seeking tactical change



## Boxing <br> Conteh wins in sixth bit nearly oversteps line of fair play


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Rugby Union
Lions forwards need time to settle, Millar says





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## Oiympic Games

S Africa in fear of losing all contact with IOC

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## Golf <br> Miss Everard toppled by a lightweight <br> 

Easy matches at start for Curtis Cup candidates


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 <br> Scottish coach confident <br> |  |  |
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## Bertolucci's survival a welcome relief



## 3oycott and Greig seem ruled ut of MCC tour leadership



Denness leaves his declaration too late

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Facing up to Europe's new axis


## Out of town

## in end to regional imbalance is the aim







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## idividual examination only iswer to savings question


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## They moved jobs out of London. Why don'tyou?

THEWRIGLEY COMPANY LIMITED NATIONALWESTMINSTER BANK LIMITED
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CYANAMID OF GREAT BRITAIN LIMITED
AMERICAN EXPRESS COMPANY
AUSTIN REED GROUP LIMITED
AUTOMOBILE ASSOCIATION
BURMAH OIL TRADING LIMITED

CHARTER CONSOLIDATED LIMITED

THOMAS COOK \& SON LIMITED
EAGLESTAR INSURANCE GROUP LONGMAN GROUP LIMITED THE BRITISH PETROLEUM COMPANY LIMITED

## We canhelpyou too.

You can save around $£ 1000$ per employee, peryear, including lower rentand rates, lower staft costs and the savings derived from reduced staffturnover and absenteeism.

For theseand other reasons, over 1300 companies havealready moved office jobs out of London.
Location of Offices Bureau
27 ChanceryLane, WC2A1NS 01-4052921.


## If you've heard about Aycliffe and the scope it

lease do us a favour and don't spread it a no 25 eve got a nicely balanced community of 25,000 with enough industry amenities employment figures better han average. Social and leisure schools and a thriving central shopping area.
willed labour, with miles of unspoilt countryside on our doorstep. Housing costs are low and access is excellent-the Al Motorway passes our easter boundary and we're closer to Teesside Airport than most of Teesside itself The main line from King's Cross to Edinburgh is just a few miles awn and the major ports and industrial areas of Tyneside and Teesside are les than an hour's drive. The town is growing fast and the regional plan Is it any wonder that everyone wants to come here
The only problem is that we already have a successful industrial base for Aycliffe-more than 70 companies employing 9,000 plus-and there isn't much room left. Already many thousands of square feet are committed for expansion and the remaining 60 acres or so look like going quickly. So why are we advertising? Simply because we want to make sure the
town reaches its 45,000 target population with the right mix of jobs, people and amenities. Which is where you come in. If you're considering expand ion, consider Ayciiffe
Ne still have industrial sites available and a limited number of factories tell your friends or they might beat you to the draw.
One other thing. Surprising as it may seem, we re also in a Development Area. And you know what that means. Capital grants of 20 per cent on the generous tax allowances.
If you would like to know more about Aycliffe and its opportunities fo Develop contact Jack A Denton FR Well send the information by return.
But keep it to yourself, huh ?

## Aycliffes




## Success in combining expansion with economy



Scottish ideas changed by new towns



LOOK NORTH
and be up with the Times.
in expand
the Northiof of Eveviapopmant We have wine bustling town Without enduring a single traffic jam. There ire inversion fish; uncrowded beaches For a quick look North, call at our Exhibition from 2 pom: to 6 pm. today. morrow aid until 3 pm: Friday.

Chat

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## Vorth-west balance sheet after 10 years' effort <br> John Chartrees



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## Don't make a move without these leaflets

 But we offer you far more chan just leaflets.With 100 branches (and storege facilities) Pickfords provide complete coverage of Creat Britain and have
the largest Overseas Removals service for international If you want toral re-location of office/factory and fixed price on a ''or job' ' cans or a co mplere contrac
offering financial henefirs. offering financial benefirs.
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## Aitro- <br> Address

"Pickfords
ondon expansion into existing communities


## 

## THE NEW HRETAIN

Far reaching changes are currently taking place in Local Government structure and responsibility throughout England and Wales. During this period of reorganisation The Times will record the progress towards the New Britain in a series of Special Reports.
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Tony Broke-Smith 01-236 2000 Ext 6160 Special Reports Advertisement Manager The Times, Printing House Square London, EC4P 4DE

## The right home puts good tune

The Dutch show a sturdy resistance to being moved


## IT'S ABOUT TIME YOUR COMPANY TOOK A NEW DIRECTION.

Write or post the counon to: Industrial Centre,
GLC Valuation and Estates Department, County Hall, London SE1 7 PB.
Phone: 01-633 7494 (24 hour Ansafone Service).

If youre planning to relocate your leave it until the last minute.
Moving is at the Industrial Centre have all the experience you need to do it with the minimum of fuss. But come and see us now
business left out in the cold.


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## THE TIMES <br> BUSINESS NEWS

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| Banks and Lyon agree on disposal of properties |
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## How the markets moved

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imates show fall of $3 \frac{1}{2}$ pc infirst irter's gross domestic product




# Ofthen 

THE TIVES WEDNESDAY MAY̌ 22.1974

## AUTOOOTVIV Ppoouctis

7th Successive Year of Growth

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| :---: | :---: | :---: |
|  | 1973 | 1972 |
| Tumover | 69，152 | 61.256 |
| Profit before Tax | 6，097 | 5，272 |
| Profit after Tax | 3，499 | 3.032 |
| ＊Earnings per Ordinary Share | 8．861p | 7.475 p |
| ＊Ordinary Dividend | 2．067p | 1.9 |
| （Gross equivalent per share） <br> After adjustment for spliting 51 atherss into 25p shares |  |  |
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| Trading in first quarter of 1974，despite power rationing and an unprecedented level of cost inflation not reflected in selling price adjustments until the third month，resulted in a small profit As expected．there has been a marked slackening in the level of domestic registrations of new vehicles，but demand， particularly from overseas and for both original equipment and replacement parts，remains buoyant． |  |  |
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| The short and medium term view of the board is one of cautious optimism． |  |  |
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| Manufacturers of：LOCKHEED BRAKES，BORG \＆BECK CLUTCHES，A．P．AUTOMATIG TRANSMISSIONS，PUROLATOR FILTERS，LOCKHEED STEERING \＆ SURPENSON EOUSPMENT |  |  |

## More flexible US view on gold expected


P\＆O will peg cruise fares

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EREMTLD ［10 TLE 2Le


Extrects from the Annuel Report and the Statemant by the Chairman，Mr．Bichard Ottey．
－Steps taken in tha last year will benefit future trading years
There is a belance between merchanting and manurfacuring，between
and non－timber intrestss，and between honie and overscas
Earnings for tha January 10 April 1974 period as shown by the management
willuam maluninon and DEMIMY MOTT Ltd

This advertisamert is issued in compliance with the regulations of the Council of The Sto
Exchenge．it is not an invination to any person to subbscribe for or purchaso any securities． THE
MERSEY DOCKS AND HARBOUR COMPANY


Application has been mada to the Council of Tha Stock Exchange for the above sacurial List

For as long as the Loan Stock remains outstanding，any transfer or renunciation of Ordinary Shares or Loan Stock must ba of both together． Accordingly，it is proposed nat urey should be tha

Parttculars relating to The Marsey Docks and Harbour Company are
the available in Extal and Mined during usual business hours（Saturdays excepted） cal cards may be obtained dune， 1974 from：－
up to and including 12 h

Baring Brothers $\&$ Co．．Limited
88 Leadenhall Street．
London ECBA 3DT
Pember \＆Boyle，
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London EC2P 2HB London EC2P 2HB


## 

Milton Keynes scheme to help with new ideas




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## 品品官客

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# ".profits for 1974 are likely to be well above 1973" 

Sir Val Durican



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shareholdiers-whether private or institutiona - Will become oisenchanted with their to raise the money necesssary for the new. plant machinery and a aupment so vital
bring Britsin up to date. Year in year out
plough-back from plough-backs from retained earnings canno
provide what is needed to achieve this. provide what is needed to achieve this.
Letus be quite cleart that nothing can preven reduced living standerds in the next few
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leadership in this coumiry at allevels and Yeadership in this coumiry atainevels and
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more eftective than it is tody. more effective than it is stody.. In tre teast tyeal
we have seen a dramatic changa in the tems we have seen a dramatic changa in the terms
of trade against countries like Britain. which are primarily processsing shops-imponing
rews materials and upgrading themfor export rave materials and upgrading them for expo
as well as for home consumption. These exports, together with the invisible earnings
of Britain, constiwure the method by which Britain lives. This is how we pay for our essential imported foodstuffs and other necessities of life, and the task is gatting harder, not easier, because oi t this change orice of oil has been accompanied by a
greaty increased risin in the cost of imported greaty increased dise in the cost of imported
foodstuffs and otherraw materials, and we
need allour wits, energy and effective work need allour wits, energy and effective work
to counter-balance these disadvantages.
 the divisiveness, and I might even say community at the expense of the rest During the last 10 yearss the profitisof privata.
entarprise, in the U. $K$, ater deducting all entarprise, in the U.K, atter deducting all £28,000 million. During the samparound £28,000 million. During the same period have been pefiss of nallionalised ind listries figure I have made ne provision forseme -
$\notin 4.000$ million byw way of subsidies.and debt
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is 8 to 1 . One can azasily see that thia weath produced by private entererise is che keyston
ofour ability tofive as a nation. In quoting of
this starting ality disparitivy of performance industries $l a m$ not denigrating the management of some of the nationalised industries, nor suggesting that the private
sector cannot do a great deal better then at present, but rather pointing to the consequence in practice of howigovernme exarcise their responsibility, impliciti in should be a broad survevill ance buties. to often
becomes a frustrating interference which. becomes a frustrating interference which.
has hamstrung the commercial expertise of has hamstrung the commercialexpertise become unreasonably delayed and their prices hava bean held down for too long on
political grounds. with the inevitable result polical grounds. with the inevitable resut
of a violentupsurg in order to square thei
accounts. This is sot good for tha nation. accounts. This is not good for tha nation.
I implore the country to be very careviu of Iimplore the country to be very careriul of
futher nationalisation.
Stae Secretary of State for Industry has only in the last few
he proposals of the Goverrmenentof Bintish ika Lornex would have virtually yill its profits en required to pay substantial fededaral taxas. Thin income that titdoes notreceive. I hope it its
f fairassumption that the Federal
jovemment's pro posats of non-deductibility Jovernmentr's proposals of non-deductibility
Jf certain major provincial imposts is rather. If certain major provincial imposts is rather
nore inthe nature ef a ioposte to the draconian
roposals mede by the Government of British -olumbia in order te highlight the dilemma of orexpensevon the Federal level whilst
vithessing e constanterosion of their noney-raising ability taused by the taxation evels of cerarain provinces. Meanwhile,
omex and other undertakings in British Solumbia would bid victims of this situation.
ffhis process were to continue, it would this process were to con'serious conssquences or Canada forino one in titie pinvate ef itherprise sector would aqual pable of raising ither loan or aqoity yap witil very much
lope that this proflem will be suisfactorily esolved during the course of this year.Sougainville In Bougainvilile there is heworysibility of some enanged country of Papua Ney suineafecesthe problems of adilt. ationhiood. The Chief Mininiser has sindicajed hat his Govemmeot wishes to oliscuisk the opper, negotiated bofore self-governnion Ne have always made it clear that we are mppy to have discussions; and feel inderstanding bythe Giverinnant and the:
zomany of each other's position and thata zompany of eachit othe's sposition and thata


ORDINARY
SHAREHOLDERS FUNDS


## PROFIT

Group profit before tax $=\mathbf{=}$
Net profit after tax osooocolo
Net attributable to RTZ shareholders :ـmorn

EARNINGS \&
DIVIDENDS
Earnings per share

ublic own his intention to teke into public ownership cerrain further sectors of the
economy. and to impoise funther igid contols
ontarge companies. This is highly dangrous Ontarge companies. This is highly dangarous
for Briains for Bintain'sfuture economic prospenity. On.
the other hand, es was reported inthe Sunday
Times of 28 Aril. Times of 28Apiris. Wh 1974 H. Mr. Wedgwood
Benn complained: What we lack is any Exactle. II is entrepreneurial ability, which
sparks oft he spalks off the creation of wealth and
consequently profits which in tum keeps Britain solvent Anyone would think, from the utterances of a small but vociferous and
articulate section of the community, and encouraged by some of the media, that private enterpise was posititively anti-social.
Ifa nation can get into such an intellectual muddle that the people aie fed with a constant diet of how wicked it is to make profits, then how wan you expecte sense of to bitethe hand that feeds it Ourthinking is all wrongs on this subject. We
spend far too muchtime and effon trying spend far too much time and effon trying
to redistribute the existing wealth, rather than in encouraging the men and women of
this country - who are our rua wealth - to increase their effective performance and
consequent growh of the economy, for which they yhould receive highorrewards.
Wi are hiddled with restrictive practicesby no means confined to the trade ennions as if we were in some sort of handicap race to bring the higner talent and achiavement
down to tha lowest common denominator
The whole onigin of the Welfare State was he whole ongin of the Wellare State was
designed to produca level below which fione may fall and above which all may nise niginal thinkinking has been eroded. Can we not get back to a society which is less compassionend practical hetp porthessa who,
through nof aull of their own, need a safety ? ? don't find the ordinaryman in the street a naturally envious person, but I fear
that his natural and sturdy self-relianca is becoming undermined by the dangerous
assumption that he can achieve a full life by succumbing to a benevolent bureaucracy
under which ha can take out more than ha inder which ha can take out more than ha puts in and if anything goes wrong the
existing wealth can be redistributed. existing wealth can be redistributed.
The latest Government figures available on
this subject have exploded the latter myth and this subject have exploded the latter myth
reveat that if you were to redistribute the incoma of everyone eadning more than
the
$E 5,000$ a year, this would amount to less than fT per week per head for tha rest if you wera of $£ 20,000$ incliuding the value of you house, this would amount - on a a nce and for
all distribution-to not more than $£ 800$ per
head for the rest heibstitute for individual self-reliantent no We in industry must really work much mo
closely with the trade union movemant closely with the trade union movemant as woll has have strong obe abi heriot ots sorve the community, not to extrapolate our owneg welcome the opportunitios for a closer
understanding and the creation of mutual understanding and the creation of mutual
respect. This can only come abouti
sufficient authority, used with responsibility, sufficient authority, used with responsib companies and using their short-term advantag in any situation. We must put the future
prosperity of the country and all its people as the major aim from which al
the weak as well as the strong.

EUROPE
The opporiunities which we have are no less exhilaraing than the presant climata is
gloomy. Given soma undersanding byour
mioinland Europaan partners inthe EEC, nd the promise a few years ahead of Norftctively-the prospects of pegreat European partnership of prosperity and
influence in the world; but hare agin, we need the vision to see this, to understand towards a union of nations designed to achieve a major in wuance ine time, to
of the wortd and, ture sete the individuelity and culture of
per We need, in short to raise our mental sights. No nation worthy of tha name can be galvanised by the price of butter, but it
can be inspired by a leadership which has the e courage eto be prepared to share
sovereignty in those matters essentia sovereignty in those matters essential for
the well-being of
great continant. Of course we have to play our full part in an effective
economic performance, to look outwards. economic performance, to look outwards.
uncluttered by bureaucracy. Thus we can reverse the present trend of Britain becoming prosperity which is an essential concom ogether make for the enjoyment of a full

TRIBUTE TO STAFF
Finally, am sure you would wish to join with ne in women who work with us throughout the worild. They have certainly proven that private
enterprise practised on an intemational sca!e an be successful and frrward-looking, and
 he Registrai: RAZ, Centrel Regsistrition Ltro..

and

## BI THEAMANCAT EDITOR

## Uncertainties ahead for Vavasseur

Commodity prices: speculators misread market switchback

The new Lisbon regime faces severe problems, reports Harry Debelius

## Can Portugal break with the past?


#### Abstract






## 1973: Higher gross profit

## ** Profit before tax at $£ 2,561,000$ showed a $25 \%$ increase over 1972 * Marine and Aviation Accounts again produced very satisfactory

 profitsHome Fire and Accldent Business resulted in a loss-mainly incurrad Investment Income increased by over 50\% * Dividend increased to the maximum permitted

| Total Pramium <br> Investment Incomet Underwititing Results Sharehoiders Funds | 1989 coon | 1970 cood | ${ }_{\text {coinco }}^{1977}$ | ${ }_{1972}^{1972}$ | ${ }_{\substack{1973 \\ \text { f000 }}}$ |
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|  | 11.872 | ${ }^{12681}$ | ${ }^{12,743}$ | 15.300 |  |
|  | 1.059 | 1.210 | 1.267 | ${ }^{1,406}$ | 2.175 |
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| Eamings" (ponce trer share)net profit after tax end excludin ams deah with in res |  |  |  |  |  |
|  | 13.00 | 15.32 | 26.26 | 31.98 | 30.06 |
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| , idand (bancopur |  |  | .80 | 19 | 8.50 |

## Citivolisil

## Capper-Neill rally at $£ 807,000$ on jump in turnover to $£ 20 \mathrm{~m}$-plus



## Fisons margins tighter

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Between Puckeirdge 3 miles and. Ware 4 miles,
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About 113 Acres of Arabfif and Pdoture
and About 94 Acres of Woodifnd.
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$\stackrel{38}{\text { Women's Appointments }}$ also on page 37

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ard<br><br><br>Your mice Olster:

Mes WEDNESDAY MAY-22-1974



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